


STAFF HANDBOOK

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WELCOME TO OUR TEAM

We would like to wish you every success during your employment with Kindcare. We hope that your experience of working here will be positive and rewarding.

This Employee Handbook is designed both to introduce you in brief to our organisation and to be of continuing use during your employment.

We ask that you study carefully the contents of this Employee Handbook as, in addition to setting out our rules and regulations, it also contains information on some of the main employee benefits that may be available to you and the policies and procedures relating to your employment. If you require any clarification or additional information please refer to the Registered Manager.

Additionally, you must read and familiarise yourself with our complete Policies and Procedures. Those are available in hard copies in the staff room and in the nurses' office, and in digital (PDF file) copies on our website: www.bendigonursinghome.co.uk

Please note that we provide equal opportunities and are committed to the principle of equality in accordance with legislative provisions. We expect your support in implementing these policies. We will not condone any unlawful discriminatory act or attitude in the course of your employment or in your dealings with our service users, suppliers, contract workers, members of the public or with fellow employees. Acts of unlawful discrimination, harassment or victimisation will result in disciplinary action.

General amendments to the Employee Handbook will be issued from time to time.

Joining our Organisation

1. Disclosure and Barring Certificate(s)

Your initial employment is conditional upon the provision of a satisfactory Disclosure and Barring Certificate of a level appropriate to your post. You will be required to consent to subsequent criminal record checks from time to time during your employment as deemed appropriate by the home. In the event that such certificate(s) are not supplied your employment with us will be terminated.

2. Convictions and Offences

During your employment, you are required to immediately report to the home any convictions or offences with which you are charged, including traffic offences.

3. Policy Statement on the Secure Storage, Handling, Use, Retention and Disposal of Disclosures and Disclosure Information

- a) As an organisation using the Disclosure and Barring Service and / or Disclosure Scotland to help assess the suitability of applicants for positions of trust, we comply fully with the Disclosure and Barring Service / Disclosure Scotland Code of Practice regarding the correct handling, use, storage, retention and disposal of disclosures and disclosure information. We also comply fully with our obligations under the Data Protection Act.
- b) Disclosure information is always kept securely in lockable, area with access strictly controlled and limited to those who are authorised to see it as part of their duties in accordance with Section 124 of the Police Act 1997.
- c) We maintain a record of all those to whom disclosures and disclosure information has been revealed and we recognise that it is a criminal offence to pass the information to anyone who is not entitled to receive it.
- d) Disclosure information is only used for the specific purpose for which it was legally requested.
- e) We do not keep disclosure information for any longer than is absolutely necessary in order to allow for the consideration and resolution of any disputes or complaints. Where appropriate, the Disclosure and Barring Service / Disclosure Scotland will be consulted and full consideration will be given to the data protection and human rights of the individual.
- f) Once the retention period has elapsed, we will ensure that any disclosure information is immediately destroyed by secure means, i.e. by shredding, pulping or burning. While awaiting destruction, disclosure information will not be kept in any insecure receptacle (e.g. a waste bin or confidential waste sack). We will not keep any photocopy or other image of the disclosure or any copy or representation of the contents of the disclosure. However, we may keep a record of the date of issue of the disclosure, the name of the subject, the type of disclosure requested, the post for which the disclosure was requested, the unique reference number of the disclosure and the details of the recruitment (or other relevant) decision taken.

4. Probationary Period

You join us on an initial probationary period of three months. During this period your work performance and general suitability will be assessed and, if it is satisfactory, your employment will continue. However, if your work performance is not up to the required standard, or you are considered to be generally unsuitable, we may either take remedial action (which may include the extension of your probationary period) or terminate your employment at any time.

We reserve the right not to apply our full contractual capability and disciplinary procedures during your probationary period.

5. Induction

At the start of your employment you are required to attend and complete a staff induction

programme at which you will be briefed on the home's most important (such as Safeguarding, Moving and Manual Handling, Fire Safety, etc.) policies, procedures and obligations as required by current legislation. In addition to the theoretical induction, you will undertake a practical 'shadowing' a senior member of staff for at least four six-hourly shifts and if necessary longer. Attendance at induction sessions is mandatory.

6. Job Description




Amendments may be made to your job description from time to time in relation to our changing needs, changing legislation and guidance, and your own ability.

7. Job Flexibility

It is an express condition of employment that you are prepared, whenever necessary, to perform alternative duties within our business (prior training will be provided). During holiday periods, etc. it may be necessary for you to take over some duties normally performed by colleagues. This flexibility is essential for operational efficiency as the type and volume of work is always subject to change.

8. Mandatory Training

All staff are required to complete mandatory as well as relevant additional and specialised training. Training is provided by:

-  In-house training
-  E-learning
-  Other organisations such as Local Authorities and Universities

You will be advised of any training in advance, which is noted on the 'off duty rota' two weeks prior. Should a staff member is unable to attend, the admin assistant must be informed at least 5 working days prior to avoid late cancellation fees. Late cancellation fees incurred will be deducted the staff wages.

9. Training Agreement

The home has a policy of encouraging its employees to undertake induction / training in order to further their career within the organisation. This will include assisting with costs of the induction / training. However, in the event of termination of employment, for whatever reason, the home will seek reimbursement of the costs in line with the Training Agreement. Further details are available within the Contract of employment.

10. Performance and Review

Our policy is to monitor your work performance on a continuous basis so that we can maximise your strengths, and help you overcome any possible weaknesses. Work performance usually is monitored by regular supervisions and an annual appraisal.

11. Staff Appraisal Scheme

We have a staff appraisal scheme in place for the purpose of monitoring staff performance levels with a view to maximising the effectiveness of individuals, details of which are available separately in the Appraisal Policy and Procedure.

Wages, Timesheets, Payroll, Pension, etc.

1. Administration

a) Payment

- i. The pay month is the calendar month. Wages are paid on the last working day of each month.
- ii. Wages are calculated from the 16th of the previous month to the 15th of the current month.
- iii. You will receive a payslip showing how the total amount of your pay has been calculated. It will also show the deductions that have been made and the reasons for them, e.g. Income Tax, National Insurance, etc.
- iv. Any pay queries that you may have should be raised with the Administrative Assistant.

- b) **Overpayments:** If you are overpaid for any reason, the total amount of the overpayment will normally be deducted from your next payment but if this would cause hardship, arrangements may be made for the overpayment to be recovered over a longer period.
- c) **Income Tax and National Insurance:** At the end of each tax year you will be given a form P60 showing the total pay you have received from us during that year and the amount of deductions for Income Tax and National Insurance. You may also be given a form P11D showing non-salary benefits. You should keep these documents in a safe place as you may need to produce them for tax purposes.
- d) **Pay Reviews:** Pay is reviewed annually, however, there is no guarantee of an automatic increase in your pay as a result of any review.

2. Lateness/Absenteeism

- a) You must attend for work punctually at the specified time(s) and you are required to comply strictly with any time recording procedures relating to your area of work.
- b) All absences must be notified in accordance with the sickness reporting procedures laid down in this Employee Handbook.
- c) Lateness or absence may result in disciplinary action and / or loss of appropriate payment.
- d) Staff must call the nursing home and notify of absence the person in charge as soon as possible (even during night) to enable us to cover the shift in good time.

3. Timesheets

You are required to complete the daily timesheets as directed in order to ensure that you receive the correct payment. Incorrectly completed, or late completion of, timesheets may result in incorrect or delayed payment of wages. Deliberate falsification of timesheets will be regarded as a disciplinary offence and may lead to your summary dismissal.

4. Shortage of Work

If there is a temporary shortage of work for any reason, we will try to maintain your continuity of employment even if this necessitates placing you on short time working, or alternatively, lay off. If you are placed on short time working, your pay will be reduced according to time actually worked. If you are placed on lay off, you will receive no pay other than statutory guarantee pay.

5. Pension Scheme

We operate a contributory pension scheme to which you will be auto-enrolled into (subject to the conditions of the scheme). The scheme enables you to save for your retirement using your own money, together with tax relief and contributions from the organisation. Staff should read the consent form Opt-IN / Opt-OUT for more information, or *If you would like to know more about NEST you can visit their website at www.nestpensions.org.uk or search online for NEST pensions.*

Holiday Entitlement and Conditions

1. Annual Holidays

- a) Your annual holiday entitlement is shown in your individual Contract of Employment
- b) It is our policy to encourage you to take all of your holiday entitlement in the current holiday year. We do not permit holidays to be carried forward and no payment in lieu will be made in respect of untaken holidays other than in the event of termination of your employment or at the manager's discretion.
- c) You must complete the holiday request form and have it signed by the registered manager four weeks prior to the commencement of requested holiday and before you make any firm holiday arrangements.
- d) Holidays request is just that a 'request' and until approved by the manager staff should not book flights, etc.
- e) Holiday / annual leave may be booked a year in advance
- f) Holiday dates will normally be allocated on a "first come - first served" basis whilst

ensuring that operational efficiency and appropriate staffing levels are maintained throughout the year.

- g) You should give at least four weeks' notice of your intention to take holidays.
- h) You may not normally take more than two working weeks consecutively to the maximum of 28 days at one time.
- i) Your holiday pay will be calculated on the basis of the average hours worked over period of 13 weeks prior to the annual leave.
- j) Holidays between 15th December and 5th January will not normally be approved. This is purely down to the discretion of the Registered Manager.

3. Public / Bank Holidays

Your entitlement to public/bank holidays (and to any additional payment which may be made for working on a public/bank holiday) is shown in your individual Contract of Employment.

Sickness / Injury Payments and Conditions

1. Notification of Incapacity for Work

- a) You must notify us by telephone on the first day of incapacity at the earliest possible opportunity and by no later than two hours before the start of your shift. Text messages and e-mails are not an acceptable method of notification. Other than in exceptional circumstances notification should be made personally, to the person in charge of the shift.
- b) You should try to give some indication of your expected return date and notify us as soon as possible if this date changes. The notification procedures should be followed on each day of absence unless you are covered by a doctor's medical certificate.
- c) If your incapacity extends to more than seven days you are required to notify us of your continued incapacity once a week thereafter, unless otherwise agreed.

2. Evidence of Incapacity

- a) Doctors' certificates are not issued for short-term incapacity. In these cases of incapacity (up to and including seven calendar days) you must sign a self-certification absence form on your return to work.
- b) If your sickness has been (or you know that it will be) for longer than seven days (whether or not they are working days) you should see your doctor and make sure he/she gives you a medical certificate and forward this to us without delay. Subsequently you must supply us with consecutive doctors' medical certificates to cover the whole of your absence.

3. Payments

- a) You are entitled to statutory sick pay (SSP) if you are absent for four or more consecutive days because of sickness or injury provided you meet the statutory qualifying conditions. SSP is treated like wages and is subject to normal deductions.
- b) Qualifying days are the only days for which you are entitled to SSP. These days will be notified to you. The first three qualifying days of absence are waiting days for which SSP is not payable. Where a second or subsequent period of incapacity (of four days or more) occurs within 56 days of a previous period of incapacity, waiting days are not served again.
- c) Where the circumstances of your incapacity are such that you receive or are awarded any sum by way of compensation or damages in respect of the incapacity from a third party, then any payments which we may have made to you because of the absence (including SSP) shall be repaid by you to us up to an amount not exceeding the amount of the compensation or damages paid by the third party and up to, but not exceeding, any amount paid by us.

4. Return to Work

- a) You should notify the Registered Manager as soon as you know on which day you will be returning to work, if this differs from a date of return previously notified.
- b) If you have been suffering from an infectious or contagious disease or illness such as

rubella or hepatitis you must not report for work without clearance from your own doctor.

- c) Separate rules relating to infectious diseases and those whose duties may involve handling food are to be found later in this handbook and, if appropriate to your duties, you must familiarise yourself with them.
- d) On return to work after any period of sickness / injury absence (including absence covered by a medical certificate), you are also required to complete a self-certification absence form and hand this to the Registered Manager.
- e) Upon returning to work after any period of sickness / injury absence, you may be required to attend a “return to work” interview to discuss the state of your health and fitness for work. Information arising from such an interview will be treated with strictest confidence.

5. General

- a) Submission of a medical certificate or sickness self-certification absence form, although giving us the reason for your absence may not always be regarded by us as sufficient justification for accepting your absence. Sickness is just one of a number of reasons for absence and although it is understandable that if you are sick you may need time off, continual or repeated absence through sickness may not be acceptable to us.
- b) In deciding whether your absence is acceptable or not we will take into account the reasons and extent of all your absences, including any absence caused by sickness/injury. We cannot operate with an excessive level of absence as all absence, for whatever reason, reduces our efficiency.
- c) We will take a serious view if you take sickness / injury leave which is not genuine, and it will result in disciplinary action being taken.
- d) If we consider it necessary, we may ask your permission to contact your doctor and / or for you to be independently medically examined.

Safeguards

1. Rights of Search

- a) Although we do not have the contractual right to carry out searches of employees and their property (including vehicles) whilst they are on our premises or business, we would ask all employees to assist us in this matter should we feel that such a search is necessary.
- b) Where practicable, searches will be carried out in the presence of a colleague of your choice who is available on the premises at the time of the search. This will also apply at the time that any further questioning takes place.
- c) We reserve the right to call in the police at any stage.

2. Confidentiality

- a) All information that:
 - i. is or has been acquired by you during, or in the course of your employment, or has otherwise been acquired by you in confidence,
 - ii. relates particularly to our business, or that of other persons or bodies with whom we have dealings of any sort, and
 - iii. has not been made public by, or with our authority, shall be confidential, and (save in the course of our business or as required by law) you shall not at any time, whether before or after the termination of your employment, disclose such information to any person without our written consent.
- b) You are to exercise reasonable care to keep safe all documentary or other material containing confidential information, and shall at the time of termination of your employment with us, or at any other time upon demand, return to us any such material in your possession.
- c) In particular, you are required to comply with all of the home’s policies and procedures on confidentiality of information and data protection relating to service users.

3. Statements to Relatives

Statements or opinions relating to service users physical or mental well-being will be given only by approved qualified staff.

4. Statements to the Media

Any statements to reporters from newspapers, radio, television, etc. in relation to our business will be given *only by the Registered Manager*.

5. General Data Protection Regulation (GDPR)

The General Data Protection Regulation (GDPR) and the current Data Protection Act regulate our use of your personal data. As an employer it is our responsibility to ensure that the personal data we process in relation to you is done so in accordance with the required principles. Any data held shall be processed fairly and lawfully and in accordance with the rights of data subjects.

We will process data in line with our privacy notices in relation to both job applicants and employees.

You have several rights in relation to your data. More information about these rights is available in our GDPR Policy and Procedure on our website at:

www.bendigonursinghome.co.uk. We commit to ensuring that your rights are upheld in accordance with the law and have appropriate mechanisms for dealing with such.

We may ask for your consent for processing certain types of personal data. In these circumstances, you will be fully informed as to the personal data we wish to process and the reason for the processing. You may choose to provide or withhold your consent. Once consent is provided, you are able to withdraw consent at any time.

You are required to comply with all company policies and procedures in relation to processing data. Failure to do so may result in disciplinary action up to and including dismissal.

6. Gifts

You are not permitted to accept any gift from our service users or their relatives.

7. Beneficiaries

You must not assist service users in the wording of their wills, or be executors or beneficiaries of their wills, or in any way abuse the privileged relationship which exists between you and the service users. Employees who are approached by a service user in relation to any beneficiary, should report this without delay to the Registered Manager.

8. Other Policies and Procedures

The home has an extensive number of policies and procedures that will have been explained to you during your induction. Hard copies of these are available in the staff room and nurses' office as well as digital (PDF format) on our website at:

www.bendigonursinghome.co.uk

9. Virus Protection Procedures

In order to prevent the introduction of virus contamination into the software system the following must be observed:

- a) unauthorised software including public domain software, magazine cover disks/CDs or Internet/World Wide Web downloads must not be used; and
- b) all software must be virus checked using standard testing procedures before being used.

10. Use of Computer Equipment

In order to control the use of the homes' computer equipment and reduce the risk of contamination the following will apply:

- a) the introduction of new software must first of all be checked and authorised by the Registered Manager before general use will be permitted;
- b) only authorised staff should have access to the homes' computer equipment;




- c) only authorised software may be used on any of the homes' computer equipment;
- d) only software that is used for business applications may be used
- e) no software may be brought onto or taken from the premises without prior authorisation;
- f) unauthorised access to the computer facility will result in disciplinary action; and
- g) unauthorised copying and/or removal of computer equipment/software will result in disciplinary action, such actions could lead to dismissal.

11. E-Mail and Internet Policy






- a) **Introduction:** The purpose of the Internet and E-mail policy is to provide a framework to ensure that there is continuity of procedures in the usage of Internet and E-mail within the home. The Internet and E-mail system have established themselves as an important communications facility within the organisation and have provided us with contact with professional and academic sources throughout the world. Therefore, to ensure that we are able to utilise the system to its optimum we have devised a policy that provides maximum use of the facility whilst ensuring compliance with the legislation throughout.
- b) **Internet:** Where appropriate, duly authorised staff are encouraged to make use of the Internet as part of their official and professional activities. Attention must be paid to ensuring that published information has relevance to normal professional activities before material is released in the name of the home. Where personal views are expressed a disclaimer stating that this is the case should be clearly added to all correspondence. The intellectual property right and copyright must not be compromised when publishing on the Internet. The availability and variety of information on the Internet has meant that it can be used to obtain material reasonably considered to be offensive. The use of the Internet to access and/or distribute any kind of offensive material, or material that is not work-related, leaves an individual liable to disciplinary action which could lead to dismissal.

Procedures: Acceptable / Unacceptable Use

- i. Unauthorised or inappropriate use of the internet system may result in disciplinary action which could result in summary dismissal.
- ii. The internet system is available for legitimate business use and matters concerned directly with the job being done. Employees using the internet system should give particular attention to the following points:

-  Comply with all of our internet standards;
-  Access during working hours should be for business use only;
-  There should be no private use of the internet during normal working hours or outside working hours.

- iii. The organisation will not tolerate the use of the Internet system for unofficial or inappropriate purposes, including:

-  Accessing websites which put our internet at risk of (including but not limited to) viruses, compromising our copyright or intellectual property rights;
-  Non-compliance of our social networking policy;
-  connecting, posting or downloading any information unrelated to their employment and **in particular pornographic or other offensive material;**
-  Engaging in computer hacking and other related activities, or attempting to disable or compromise security of information contained on the organisation's computers.
-  You are reminded that such activities (iii. and iv.) may constitute a criminal offence.

- c) **E-mail:** The use of the E-mail system is encouraged as its appropriate use facilitates efficiency. Used correctly it is a facility that is of assistance to employees. Inappropriate use however causes many problems including distractions, time wasting

and legal claims. The procedure sets out the organisation's position on the correct use of the E-mail system.

Procedures: Authorised Use

- i. Unauthorised or inappropriate use of the E-mail system may result in disciplinary action which could include summary dismissal.
- ii. The E-mail system is available for communication and matters directly concerned with the legitimate business of the organisation. Employees using the E-mail system should give particular attention to the following points:

- ⚠ all comply with the homes' communication standards;
- ⚠ E-mail messages and copies should only be sent to those for whom they are particularly relevant;
- ⚠ E-mail should not be used as a substitute for face-to-face communication or telephone contact. Flame mails (i.e. E-mails that are abusive) must not be sent. Hasty messages sent without proper consideration can cause upset, concern or misunderstanding;
- ⚠ if E-mail is confidential the user must ensure that the necessary steps are taken to protect confidentiality. The home will be liable for infringing copyright or any defamatory information that is circulated either within the organisation or to external users of the system; and
- ⚠ offers or contracts transmitted by E-mail are as legally binding on the organisation as those sent on paper.

- iii. The home will not tolerate the use of the E-mail system for unofficial or inappropriate purposes, including:

- ✗ any messages that could constitute bullying, harassment or other detriment;
- ✗ personal use (e.g. social invitations, personal messages, jokes, cartoons, chain letters or other private matters);
- ✗ on-line gambling;
- ✗ accessing or transmitting pornography;
- ✗ transmitting copyright information and / or any software available to the user; or
- ✗ posting confidential information about other employees, the organisation or its service users or suppliers.

- d) **Monitoring:** We reserve the right to monitor all e-mail / internet activity by you for the purposes of ensuring compliance with our policies and procedures and of ensuring compliance with the relevant regulatory requirements. This includes monitoring of any additional accounts you may be requested to set up for the purposes of performing your work tasks, which are subject to the same rules as your work email account. Information acquired through such monitoring may be used as evidence in disciplinary proceedings.

12. Use of Social Networking Sites

Any work related issue or material that could identify an individual who is a service user, relative or work colleague, which could adversely affect a service user or the home must not be placed on a social networking site. This means that work related matters must not be placed on any such site at any time either during or outside of working hours and includes access via computer equipment or any mobile device.

13. Mobile / Smart Phone

- ✗ **Staff are not allowed to work with their smart phones. Staff smart phones must be locked in their lockers for the duration of their shift.**
- ✗ **Staff are not allowed to take any photographs or recordings of the home (premises and grounds), residents, relatives, any visitors or other staff.**

Standards

1. Wastage

- a) We maintain a policy of "minimum waste" which is essential to the cost-effective and efficient running of our organisation.
- b) You are able to promote this policy by taking extra care during your normal duties by avoiding unnecessary or extravagant use of services, time, energy, etc. The following points are illustrations of this:
 - i. handle machines, equipment and stock with care;
 - ii. turn off any unnecessary lighting and heating. Keep doors closed whenever possible and do not allow taps to drip;
 - iii. ask for other work if your job has come to a standstill; and
 - iv. start with the minimum of delay after arriving for work and after breaks.
- c) The following provision is an express written term of your contract of employment:
 - i. any damage to stock or property (including non-statutory safety equipment) that is the result of your carelessness, negligence or deliberate vandalism will render you liable to pay the full or part of the cost of repair or replacement; and
 - ii. any loss to us that is the result of your failure to observe rules, procedures or instruction, or is as a result of your negligent behaviour or your unsatisfactory standards of work will render you liable to reimburse to us the full or part of the cost of the loss.
- d) In the event of failure to pay, we have the contractual right to deduct such costs from your pay.

2. Standards of Dress

As you are liable to come into contact with service users and members of the public, it is important that you present a professional image with regard to appearance and standards of dress. Clothes must be laundered on a regular basis. You should wear clothes appropriate to your job responsibilities, and they should be kept clean, tidy and free of odours (body and other) at all times.

3. Housekeeping

Both from the point of view of safety and of appearance, the home in its entirety (work areas and staff) room must be kept clean and tidy at all times. Objects should be put back on their original location if previously moved.

Health, Safety, Welfare and Hygiene

1. Safety

- a) You should make yourself familiar with our Health and Safety Policy and your own health and safety duties and responsibilities, as shown separately.
- b) You must not take any action that could threaten the health or safety of yourself, other employees, service users or members of the public.
- c) Protective clothing and other equipment which may be issued for your protection because of the nature of your job must be worn at all appropriate times. Failure to do so could be a contravention of your health and safety responsibilities. Once issued, this protective wear is your responsibility.
- d) You should report all accidents and injuries at work, no matter how minor, in the accident book.
- e) You must ensure that you are aware of our fire and evacuation procedures and the action you should take in the event of such an emergency.

2. Refreshment Making Facilities

We provide refreshment making facilities for your use, which must be kept clean and tidy at all times.

3. Staff Room

We provide a staff room for your use, which must be kept clean and tidy at all times. It may only be used during authorised breaks.

4. Alcohol and Drugs Policy

Under legislation we, as your employer, have a duty to ensure so far as is reasonably practicable, the health and safety and welfare at work of all our employees and similarly you have a responsibility to yourself and your colleagues. The use of alcohol and drugs may impair the safe and efficient running of the business and/or the health and safety of our employees. The effects of alcohol and drugs can be numerous (*these are examples only and not an exhaustive list*):

- a) absenteeism (e.g. unauthorised absence, lateness, excessive levels of sickness, etc.);
- b) higher accident levels (e.g. at work, elsewhere, driving to and from work); and
- c) work performance (e.g. difficulty in concentrating, tasks taking more time, making mistakes, etc.).

If your performance or attendance at work is affected as a result of alcohol or drugs, or we believe you have been involved in any drug related action/offence, you may be subject to disciplinary action and, dependent on the circumstances, this may lead to your dismissal.

5. No Smoking or Vaping Policy

Smoking on the premises is not permitted for staff. If you wish to smoke this must be in the designated area and during authorised breaks only.

6. Hygiene

- a) Any exposed cut or burn must be covered with a first-aid dressing.
- b) If you are suffering from an infectious or contagious disease or illness such as rubella or hepatitis you must not report for work without clearance from your own doctor.
- c) Contact with any person suffering from an infectious or contagious disease must be reported before commencing work.

7. Hygiene for Food Handlers

- a) You must wash your hands immediately before commencing work and after using the toilet.
- b) Any cut or burn on the hand or arm must be covered with an approved visible dressing.
- c) Head coverings and overalls/uniforms, where provided, must be worn at all times.
- d) No jewellery should be worn, other than wedding rings, without the permission of the Registered Manager.
- e) You should not wear excessive amounts of make-up or perfume and nail varnish should not be worn. Nails should be kept clean and short.
- f) If you are suffering from an infectious or contagious disease or illness, or have a bowel disorder, boils, skin or mouth infection, you must not report for work without clearance from your own doctor.
- g) Contact with any person suffering from an infectious or contagious disease must be reported and you must have clearance from your own doctor before commencing work.

8. Fitness for Work

If you arrive for work and, in our opinion, you are not fit to work, we reserve the right to exercise our duty of care if we believe that you may not be able to undertake your duties in a safe manner or may pose a safety risk to others, and send you away for the remainder of the day with or without pay and, dependent on the circumstances, you may be liable to disciplinary action.

9. Manual Handling

You are required, in accordance with the Manual Handling Regulations 1992, to advise us of any condition which may make you more vulnerable to injury.

General Terms and Procedures

1. Changes in Personal Details

You must notify us of any change of name, address, telephone number, bank account, etc., so that we can maintain accurate information on our records and make contact with you in an emergency, if necessary, outside normal working hours.

2. Other Employment

If you already have any other employment or are considering any additional employment you must notify the registered manager so that we can discuss any implications arising from the current working time legislation.

3. Time Off

Circumstances may arise where you need time off for medical / dental appointments, or for other reasons. Where possible, such appointments should be made outside normal working hours. If this is not possible, time off required for these purposes may be granted at the discretion of the Registered Manager and will normally be without pay. Such requests should not be more than a once per month and should be recorded in the 'OFF request book'.

4. Maternity / Paternity / Adoption Leave and Pay

You may be entitled to maternity / paternity / adoption leave and pay in accordance with the current statutory provisions. If you (or your partner) become pregnant or are notified of a match date for adoption purposes you should notify the Registered Manager at an early stage so that your entitlements and obligations can be explained to you.

5. Parental Leave / Shared Parental Leave

If you are entitled to take parental leave or shared parental leave in respect of the current statutory provisions, you should discuss your needs with the Registered Manager who will identify your entitlements and look at the proposed leave periods dependent upon your child's/children's particular circumstances and the operational aspects of the business.

6. Time Off for Dependants

You may be entitled to take a reasonable amount of unpaid, time off during working hours to take action which is necessary to provide help to your dependants. Should this be necessary you should discuss your situation with the Registered Manager who, if appropriate, will agree the necessary time off.

7. Bereavement Leave

Reactions to bereavement may vary greatly according to individual circumstances and the setting of fixed rules for time off is therefore inappropriate. You should discuss your circumstances with the Registered Manager and agree appropriate time off.

8. Travel Expenses

We will reimburse you for any reasonable expenses incurred whilst travelling on our business. You must provide receipts for any expenditure. Petrol will be reimbursed £0.45 per mile.

9. Employees' Property and Lost Property

We do not accept liability for any loss of, or damage to, property that you bring onto the premises. You are requested not to bring personal items of value onto the premises and, in particular, not to leave any items overnight. However, if you do, you must lock them in your locker. Articles of lost property should be handed to the Registered Manager who will retain them whilst attempts are made to discover the owner.

10. Parking

Where parking facilities have been made available to you on our premises you must ensure that you observe all of our traffic requirements e.g. speed limits, etc. To avoid

congestion, all vehicles must be parked only in the designated parking areas. No liability is accepted for damage to private vehicles, however it may be caused. In principle the drive on the left side of the premises is reserved for the registered manager.

11. Mail

All mail received by us will be opened, including that addressed to employees. Private mail, therefore, should not be sent care of our address. No private mail may be posted at our expense.

12. Friends and Relatives Contact / Telephone Calls / Mobile Phones

You should discourage your friends and relatives from either calling on you in person or by telephone except in an emergency. Incoming personal telephone calls are allowed only in the case of emergency. Outgoing personal calls can only be made with the prior permission of the Registered Manager. Personal mobile phones should be switched off during working hours and locked in individual lockers.

13. Buying or Selling of Goods

You are not allowed to buy or sell goods on your own behalf on our premises or during your working hours.

14. Collections from Employees

Unless specific authorisation is given by the Registered Manager no collections (i.e. for charity or otherwise) of any kind are allowed on our premises.

15. Behaviour at Work

- a) Employees are expected to act respectfully and with dignity towards fellow employees, members of the public and our residents / service users. Rude and objectionable behaviour including bad language will render you liable to disciplinary action which could result in dismissal.
- b) You should use your best endeavours to promote the interests of the business and shall, during normal working hours, devote the whole of your time, attention and abilities to the business and its affairs.
- c) Any involvement in activities which could be construed as being in competition with us is strictly prohibited.

16. Behaviour Outside of Work

The home recognises the importance of work / life balance. However, owing to the nature of the business, the home insists on employing staff of the highest integrity, we expect you to maintain these standards outside of working hours. Activities that result in adverse publicity to ourselves, or which cause us to lose faith in your integrity, may give us grounds for your dismissal.

17. Third Party Involvement

We reserve the right to allow third parties to chair any meeting, for example disciplinary, capability, grievance, this is not an exhaustive list. We will seek your consent at the relevant time to share relevant 'special categories of data' where it is necessary for the purposes of that hearing.

18. Recording of Formal Meetings

We reserve the right to record any formal meetings whether conducted by us or a third party, a copy of the recording can be made available on request.

Anti-Bribery Policy

1. **INTRODUCTION:** Bribery is a criminal offence. The home prohibits any form of bribery. We require compliance, from everyone connected with our business, with the highest ethical standards and anti-bribery laws applicable. Integrity and transparency are of utmost importance to us and we have a zero-tolerance attitude towards corrupt activities of any kind, whether committed by employees or by third parties acting for or

on behalf of the home.

2. **POLICY:** It is prohibited, directly or indirectly, for any employee or person working on our behalf to offer, give, request or accept any bribe i.e. gift, loan, payment, reward or advantage, either in cash or any other form of inducement, to or from any person or company in order to gain commercial, contractual or regulatory advantage for the home, or in order to gain any personal advantage for an individual or anyone connected with the individual in a way that is unethical.
3. **SUSPICION:** If we suspect that you have committed an act of bribery or attempted bribery, an investigation will be carried out and, in line with our disciplinary procedure where appropriate, action may be taken against you which may result in your dismissal, or the cessation of our business arrangement with you.
4. **REPORTING:** If you, as an employee or person working on our behalf, suspect that an act of bribery or attempted bribery has taken place, even if you are not personally involved, you are expected to report this to the Registered Manager. You may be asked to give a written account of events. Staff are reminded of the home's Whistleblowing Policy which is available in this Employee Handbook.
5. **GIFTS AND HOSPITALITY:** No gift or offer of hospitality should be accepted by an employee or anyone working on our behalf.

Whistle-Blowers

1. **INTRODUCTION:** Under certain circumstances, employees are protected from suffering any detriment or termination of employment if they make disclosures about organisations for whom they work.
2. **QUALIFYING DISCLOSURES**
 - a) Certain disclosures are prescribed by law as "qualifying disclosures". A "qualifying disclosure" means a disclosure of information that the employee genuinely and reasonably believes is in the public interest and shows that the home has committed a "relevant failure" by:
 - i. committing a criminal offence;
 - ii. failing to comply with a legal obligation;
 - iii. a miscarriage of justice;
 - iv. endangering the health and safety of an individual;
 - v. environmental damage; or
 - vi. concealing any information relating to the above.
 - a) These acts can be in the past, present or future, so that, for example, a disclosure qualifies if it relates to environmental damage that has happened, is happening, or is likely to happen. The home will take any concerns that you may raise relating to the above matters very seriously.
 - b) The Employment Rights Act 1996 provides protection for workers who 'blow the whistle' where they reasonably believe that some form of illegality, injustice or breach of health and safety has occurred or is likely to occur. The disclosure has to be "in the public interest". We encourage you to use the procedure to raise any such concerns.
3. **THE PROCEDURE**
 - a) In the first instance you should report any concerns you may have to the Registered Manager who will treat the matter with complete confidence. If you are not satisfied with the explanation or reason given to you, you should raise the matter with the appropriate official organisation or regulatory body.
 - b) If you do not report your concerns to the Registered Manager you should take them direct to the appropriate organisation or body.
4. **TREATMENT BY OTHERS:** Bullying, harassment or any other detrimental treatment

afforded to a colleague who has made a qualifying disclosure is unacceptable. Anyone found to have acted in such a manner will be subject to disciplinary action.

Capability Procedures

- 1. INTRODUCTION:** We recognise that during your employment with us your capability to carry out your duties may deteriorate. This can be for a number of reasons, the most common ones being that either the job changes over a period of time and you fail to keep pace with the changes, or you change (most commonly because of health reasons) and you can no longer cope with the work.
- 2. JOB CHANGES / GENERAL CAPABILITY ISSUES**
 - a) If the nature of your job changes or if we have general concerns about your ability to perform your job we will try to ensure that you understand the level of performance expected of you and that you receive adequate training and supervision. Concerns regarding your capability will normally first be discussed in an informal manner and you will be given time to improve.
 - b) If your standard of performance is still not adequate you will be warned in writing that a failure to improve and to maintain the performance required could lead to your dismissal. We will also consider the possibility of a transfer to more suitable work if possible.
 - c) If there is still no improvement after a reasonable time and we cannot transfer you to more suitable work, or if your level of performance has a serious or substantial effect on our organisation or reputation, you will be issued with a final warning that you will be dismissed unless the required standard of performance is achieved and maintained.
 - d) If such improvement is not forthcoming after a reasonable period of time, you will be dismissed with the appropriate notice.
- 3. PERSONAL CIRCUMSTANCES / HEALTH ISSUES**
 - a) Personal circumstances may arise which do not prevent you from attending for work but which prevent you from carrying out your normal duties (e.g. a lack of dexterity or general ill health). If such a situation arises, we will normally need to have details of your medical diagnosis and prognosis so that we have the benefit of expert advice. Under normal circumstances this can be most easily obtained by asking your own doctor for a medical report. Your permission is needed before we can obtain such a report and we will expect you to co-operate in this matter should the need arise. When we have obtained as much information as possible regarding your condition and after consultation with you, a decision will be made about your future employment with us in your current role or, where circumstances permit, in a more suitable role.
 - b) There may also be personal circumstances which prevent you from attending work, either for a prolonged period(s) or for frequent short absences. Under these circumstances we will need to know when we can expect your attendance record to reach an acceptable level. This may again mean asking your own doctor for a medical report or by making whatever investigations are appropriate in the circumstances. When we have obtained as much information as possible regarding your condition, and after consultation with you, a decision will be made about your future employment with us in your current role or, where circumstances permit, in a more suitable role.
- 4. SHORT SERVICE STAFF:** We retain discretion in respect of the capability procedures to take account of your length of service and to vary the procedures accordingly. If you have a short amount of service, you may not be in receipt of any warnings before dismissal.

Disciplinary Procedures

1. INTRODUCTION

- a. It is necessary to have a minimum number of rules in the interests of the whole organisation.
- b. The rules set standards of performance and behaviour whilst the procedures are designed to help promote fairness and order in the treatment of individuals. It is our aim that the rules and procedures should emphasise and encourage improvement in the conduct of individuals, where they are failing to meet the required standards, and not be seen merely as a means of punishment. We reserve the right to amend these rules and procedures where appropriate.
- c. Every effort will be made to ensure that any action taken under this procedure is fair, with you being given the opportunity to state your case and appeal against any decision that you consider to be unjust.
- d. The following rules and procedures should ensure that:
 - i. the correct procedure is used when requiring you to attend a disciplinary hearing;
 - ii. you are fully aware of the standards of performance, action and behaviour required of you;
 - iii. disciplinary action, where necessary, is taken speedily and in a fair, uniform and consistent manner;
 - iv. you will only be disciplined after careful investigation of the facts and the opportunity to present your side of the case. On some occasions temporary suspension on contractual pay may be necessary in order that an uninterrupted investigation can take place. This must not be regarded as disciplinary action or a penalty of any kind;
 - v. other than for an "off the record" informal reprimand, you have the right to be accompanied by a fellow employee at all stages of the formal disciplinary process;
 - vi. you will not normally be dismissed for a first breach of discipline, except in the case of gross misconduct; and
 - vii. if you are disciplined, you will receive an explanation of the penalty imposed and you will have the right to appeal against the finding and the penalty.

2. **DISCIPLINARY RULES:** It is not practicable to specify all disciplinary rules or offences that may result in disciplinary action, as they may vary depending on the nature of the work. In addition to the specific examples of unsatisfactory conduct, misconduct and gross misconduct shown in this handbook, a breach of other specific conditions, procedures, rules etc. that are contained within this handbook or that have otherwise been made known to you, will also result in this procedure being used to deal with such matters.

3. **RULES COVERING UNSATISFACTORY CONDUCT AND MISCONDUCT** (*these are examples only and not an exhaustive list*). You will be liable to disciplinary action if you are found to have acted in any of the following ways:

- a) failure to abide by the general health and safety rules and procedures
- b) smoking in designated non-smoking areas;
- c) persistent absenteeism and/or lateness;
- d) unsatisfactory standards or output of work;
- e) rudeness towards service users, members of the public or other employees, objectionable or insulting behaviour, harassment, bullying or bad language;
- f) failure to devote the whole of your time, attention and abilities to our organisation and its affairs during your normal working hours;
- g) failure to carry out all reasonable instructions or follow our rules and procedures;
- h) unauthorised use or negligent damage or loss of our property;
- i) failure to report immediately any damage to property or premises caused by you; and
- j) failure to abide by the rules and regulations issued by the Care Quality Commission, a copy of which is available for inspection in the office.

4. SERIOUS MISCONDUCT

- a. Where one of the unsatisfactory conduct or misconduct rules has been broken and if, upon investigation, it is shown to be due to your extreme carelessness or has a serious or substantial effect upon our operation or reputation, you may be issued with a final written warning in the first instance.
- b. You may receive a final written warning as the first course of action, if, in an alleged gross misconduct disciplinary matter, upon investigation, there is shown to be some level of mitigation resulting in it being treated as an offence just short of dismissal.

5. RULES COVERING GROSS MISCONDUCT: Occurrences of gross misconduct are very rare because the penalty is dismissal without notice and without any previous warning being issued. It is not possible to provide an exhaustive list of examples of gross misconduct.

However, any behaviour or negligence resulting in a fundamental breach of contractual terms that irrevocably destroys the trust and confidence necessary to continue the employment relationship will constitute gross misconduct. Examples of offences that will normally be deemed as gross misconduct include serious instances of:

- a) theft or fraud;
- b) physical violence or bullying;
- c) deliberate damage to property;
- d) deliberate acts of unlawful discrimination or harassment;
- e) possession, or being under the influence, of drugs* at work; and (**For this purpose, the term 'drugs' is used to describe both illegal drugs and other psychoactive (mind-altering) substances which may or may not be illegal.*)
- f) breach of health and safety rules that endangers the lives of, or may cause serious injury to, employees or any other person;
- g) maltreatment of service users; by neglect, omission and/or commission;
- h) failure to report an incident of abuse, or suspected abuse of a service user;
- i) abandoning duty without notification or sleeping on duty;
- j) acceptance of gifts & hospitality in contravention of the Bribery Act 2010;
- k) failure to give notice of any pecuniary interest of which you are aware, in a contract which has been, or is proposed to be, entered into by the organisation;
- l) wilful misrepresentation at the time of appointment including:
 - i. Previous positions held
 - ii. Qualifications held
 - iii. Falsification of date of birth
 - iv. Declaration of health
 - v. Failure to disclose a criminal conviction/caution within the provisions of the Rehabilitation of Offenders Act;
- m) wilful misrepresentation at any time during employment in connection with qualifications held;
- n) deliberate disclosure of privileged confidential information to unauthorised people;
- o) negligent or deliberate failure to comply with the requirements of the organisation's policy & procedure concerning medicines;
- p) working whilst contravening an enactment, or breach of rules laid down by statutory bodies
- q) any act or omission constituting serious or gross negligence/or dereliction of duty;
- r) serious failure to abide by the rules and regulations issued by the Care Quality Commission, a copy of which is available for inspection in the office.
- s) consumption of alcohol on service user's or home premises prior to and/or during hours of duty;
- t) failure to attend or gain access to visits and not reporting to a Manager/ on call; and
- u) conviction for a criminal offence which clearly indicates unsuitability for the role employed to undertake.

The above examples are illustrative and do not form an exhaustive list

6. DISCIPLINARY PROCEDURE

a) Disciplinary action taken against you will be based on the following procedure:

OFFENCE	1 st OCCASION	2 nd OCCASION	3 rd OCCASION	4 th OCCASION
UNSATISFACTORY CONDUCT	Formal verbal warning	Written warning	Final written warning	Dismissal
MISCONDUCT	Written warning	Final written warning	Dismissal	
SERIOUS MISCONDUCT	Final written warning	Dismissal		
GROSS MISCONDUCT	Dismissal			

- b) We retain discretion in respect of the disciplinary procedures to take account of your length of service and to vary the procedures accordingly. If you have a short amount of service you may not be in receipt of any warnings before dismissal.
- c) If a disciplinary penalty is imposed it will be in line with the procedure outlined above, which may encompass a formal verbal warning, written warning, final written warning, or dismissal, and full details will be given to you.
- d) In all cases warnings will be issued for misconduct, irrespective of the precise matters concerned, and any further breach of the rules in relation to similar or entirely independent matters of misconduct will be treated as further disciplinary matters and allow the continuation of the disciplinary process through to dismissal if the warnings are not heeded

7. **DISCIPLINARY AUTHORITY:** The operation of the disciplinary procedure contained, in the previous section, is based on the following authority for the various levels of disciplinary action. However, the list does not prevent a higher or lower level of seniority, in the event of the appropriate level not being available, or suitable, progressing any action at whatever stage of the disciplinary process.

ALL EMPLOYEES	
Formal verbal warning	Registered Manager
Written warning	Registered Manager
Final written warning	Registered Manager
Dismissal	Registered Manager

8. PERIOD OF WARNINGS

- a. **Formal verbal warning:** A formal verbal warning will normally be disregarded for disciplinary purposes after a three month period.
- b. **Written warning:** A written warning will normally be disregarded for disciplinary purposes after a six month period.
- c. **Final written warning:** A final written warning will normally be disregarded for disciplinary purposes after a twelve month period.

9. GENERAL NOTES

- a. If you are in a supervisory or Managerial position then demotion to a lower status may be considered as an alternative to dismissal except in cases of gross misconduct.
- b. In exceptional circumstances, suspension from work without pay for up to five days as an alternative to dismissal (except dismissal for gross misconduct) may be considered by the person authorised to dismiss.
- Gross misconduct offences will result in dismissal without notice.
 - You have the right to appeal against any disciplinary action.

Capabilities / Disciplinary Appeal Procedure

1. You have the right to lodge an appeal in respect of any capability/disciplinary action taken against you.
2. If you wish to exercise this right you should apply either verbally or in writing to the person indicated in your individual Statement of Main Terms of Employment
3. It may be necessary, because of the size of our organisation, for the appeal to be heard by the person who took the original action and it is therefore important that your appeal gives details of why the penalty imposed is either too severe, inappropriate or unfair in the circumstances.
4. If you are appealing on the grounds that you have not committed the offence, it may be necessary for the person conducting the appeal to have a complete re-hearing so that there can be a reappraisal of all matters before a decision is made to grant or refuse the appeal.
5. You may be accompanied at the appeal hearing by a fellow employee of your choice and the result of the appeal will be made known to you in writing, normally within five working days after the hearing. This is the final stage of the appeal process.

Grievance Procedure

1. It is important that if you feel dissatisfied with any matter relating to your employment you should have an effective means by which such a grievance can be aired and, where appropriate, resolved.
2. Nothing in this procedure is intended to prevent you from informally raising any matter you may wish to mention. Informal discussion can frequently solve problems without the need for a written record. However, if you wish to raise a formal grievance you should normally do so in writing from the outset.
3. You have the right to be accompanied at any stage of the procedure by a fellow employee who may act as a witness or speak on your behalf to explain the situation more clearly.
4. If you feel aggrieved at any matter relating to your work (except personal harassment, for which there is a separate procedure following this section), you should first raise the matter with the person specified in your Statement of Main Terms of Employment, explaining fully the nature and extent of your grievance. You will then be invited to a meeting at a reasonable time and location at which your grievance will be investigated fully. You must take all reasonable steps to attend this meeting. You will be notified of the decision, in writing, normally within ten working days of the meeting, including your right of appeal.
5. If you wish to appeal you must inform the Registered Manager within five working days. You will then be invited to a further meeting, which you must take all reasonable steps to attend. As far as reasonably practicable, the organisation will be represented by a more Senior Manager than attended the first meeting (unless the most Senior Manager attended that meeting).
6. Following the appeal meeting you will be informed of the final decision, normally within ten working days, which will be confirmed in writing.

Personal Harassment Policy and Procedure

1. INTRODUCTION

- a) Harassment or victimisation on the grounds of age, disability, gender reassignment, marriage and civil partnership, pregnancy or maternity, race, religion or belief, sex or sexual orientation is unacceptable.
- b) Personal harassment takes many forms but whatever form it takes, personal harassment is always serious and is totally unacceptable.


2. **POLICY:** We deplore all forms of personal harassment and seek to ensure that the working environment is sympathetic to all our employees.


3. COMPLAINING ABOUT PERSONAL HARASSMENT


- a) Informal complaint: If you are the victim of minor harassment you should make it

clear to the harasser on an informal basis that their behaviour is unwelcome and ask the harasser to stop. If you feel unable to do this verbally then you should hand a written request to the harasser.

- b) Formal complaint: Where the informal approach fails or if the harassment is more serious, you should bring the matter to the attention of the Registered Manager as a formal written complaint.

 The person dealing with the complaint will invite you to attend a meeting, at a reasonable time and location, to discuss the matter and carry out a thorough investigation. You have the right to be accompanied at such a meeting by a work colleague of your choice and you must take all reasonable steps to attend. Those involved in the investigation will be expected to act in confidence and any breach of confidence will be a disciplinary matter.

 On conclusion of the investigation, which will normally be within ten working days of the meeting with you, the decision of the investigator, detailing the findings, will be sent in writing to you.

 You have the right to appeal against the findings of the investigator in accordance with the appeal provisions of the grievance procedure.

4. GENERAL NOTES

- a) If the decision is that the allegation is well founded, the harasser will be liable to disciplinary action in accordance with our disciplinary procedure. An employee who receives a formal warning or who is dismissed for harassment may appeal by using our capability/disciplinary appeal procedure.
- b) If you bring a complaint of harassment you will not be victimised for having brought the complaint. However, if it is concluded that the complaint is both untrue and has been brought with malicious intent, disciplinary action will be taken against you.

Equal Opportunities Policy and Procedure

1. STATEMENT OF POLICY

- a. We recognise that discrimination is unacceptable and although equality of opportunity has been a long-standing feature of our employment practices and procedure, we have made the decision to adopt a formal equal opportunities policy. Breaches of the policy will lead to disciplinary proceedings and, if appropriate, disciplinary action.
- b. The aim of the policy is to ensure no job applicant, employee or worker is discriminated against either directly or indirectly on the grounds of age, disability, gender reassignment, marriage and civil partnership, pregnancy or maternity, race, religion or belief, sex or sexual orientation.
- c. We will ensure that the policy is circulated to any agencies responsible for our recruitment and a copy of the policy will be made available for all employees and made known to all applicants for employment.
- d. The policy will be communicated to all private contractors reminding them of their responsibilities towards the equality of opportunity.
- e. The policy will be implemented in accordance with the appropriate statutory requirements and full account will be taken of all available guidance and in particular any relevant Codes of Practice.
- f. We will maintain a neutral working environment in which no employee or worker feels under threat or intimidated.

2. RECRUITMENT AND SELECTION

- a. The recruitment and selection process is crucially important to any equal opportunities policy. We will endeavour through appropriate training to ensure that employees making selection and recruitment decisions will not discriminate, whether consciously or unconsciously, in making these decisions.
- b. Promotion and advancement will be made on merit and all decisions relating to this

- will be made within the overall framework and principles of this policy.
- c. Job descriptions, where used, will be revised to ensure that they are in line with our equal opportunities policy. Job requirements will be reflected accurately in any personnel specifications.
 - d. We will adopt a consistent, non-discriminatory approach to the advertising of vacancies.
 - e. We will not confine our recruitment to areas or media sources which provide only, or mainly, applicants of a particular group.
 - f. All applicants who apply for jobs with us will receive fair treatment and will be considered solely on their ability to do the job.
 - g. All employees involved in the recruitment process will periodically review their selection criteria to ensure that they are related to the job requirements and do not unlawfully discriminate.
 - h. Short listing and interviewing will be carried out by more than one person where possible.
 - i. Interview questions will be related to the requirements of the job and will not be of a discriminatory nature.
 - j. We will not disqualify any applicant because he/she is unable to complete an application form unassisted unless personal completion of the form is a valid test of the standard of English required for the safe and effective performance of the job.
 - k. Selection decisions will not be influenced by any perceived prejudices of other staff.

3. TRAINING AND PROMOTION

- a) Staff will receive training in the application of this policy to ensure that they are aware of its contents and provisions.
- b) All promotion will be in line with this policy.

4. MONITORING

- a) We will maintain and review the employment records of all employees in order to monitor the progress of this policy.
- b) Monitoring may involve:
 - i. the collection and classification of information regarding the race in terms of ethnic/national origin and sex of all applicants and current employees;
 - ii. the examination by ethnic/national origin and sex of the distribution of employees and the success rate of the applicants; and
 - iii. recording recruitment, training and promotional records of all employees, the decisions reached and the reason for those decisions.
- c) The results of any monitoring procedure will be reviewed at regular intervals to assess the effectiveness of the implementation of this policy. Consideration will be given, if necessary, to adjusting this policy to afford greater equality of opportunities to all applicants and staff.

Termination of Employment

1. **RESIGNATIONS:** All resignations must be supplied in writing, stating the reason for resigning your post.
2. **TERMINATING EMPLOYMENT WITHOUT GIVING NOTICE:** If you terminate your employment without giving or working the required period of notice, as indicated in your individual statement of main terms of employment, you will have an amount equal to any additional cost of covering your duties during the notice period not worked deducted from any termination pay due to you. This is an express written term of your contract of employment. You will also forfeit any contractual accrued holiday pay due to you over and above your statutory holiday pay, if you fail to give or work the required period of notice.
3. **RETURN OF OUR PROPERTY:** On the termination of your employment you must return all our property which is in your possession or for which you have responsibility.

Failure to return such items will result in the cost of the items being deducted from any monies outstanding to you. This is an express written term of your contract of employment.

4. **GARDEN LEAVE:** If either you or the home serves notice on the other to terminate your employment the home may require you to take “garden leave” for all or part of the remaining period of your employment.

NB.: During any period of garden leave you will continue to receive your full salary and any other contractual benefits.